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## LABOUR INSTITUTIONS AND ECONOMIC GROWTH: a survey and a "regulationnist" approach

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## INSTITUTIONS DU TRAVAIL ET CROISSANCE ECONOMIQUE UNE REVUE DE LITTERATURE ET UNE APPROCHE REGULATIONNISTE

### **Robert BOYER**

### RESUME

L'article s'interroge sur les conséquences dommageables de l'hypothèse traditionnelle de perfection des marchés du travail quant aux analyses du rythme et la stabilité de la croissance. Alors que les théories du développement accordent un grand rôle à l'imperfection des marchés du travail, tel n'est pas le cas dans les théories contemporaines de la croissance endogène. Sont alors présentées les hypothèses de base et les principaux résultats des problématiques de la régulation. Des études historiques portant sur les Etats-Unis et la France ont fait ressortir le rôle majeur des réformes des institutions du travail dans l'exceptionnelle croissance de l'après seconde guerre mondiale : division du travail sans précédent associée à une contractualisation longue de la relation salariale ont impulsé un nouveau modèle de croissance qualifié de fordiste. Ces résultats sont prolongés par une discussion du rôle des contraintes sur le licenciement et l'imposition d'un salaire minimum : une certaine perte d'efficacité à court terme peut se trouver compensée par une plus grande efficacité dynamique. Ainsi se trouve ouvert un vaste champ de recherches quelque peu négligé par les économistes du travail.

## LABOUR INSTITUTIONS AND ECONOMIC GROWTH: A SURVEY AND A "REGULATIONNIST" APPROACH

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### ABSTRACT

The paper argues that it is detrimental to assume perfect competition and total flexibility of labour markets in order to understand the intensity and stability of growth. Whereas development theories emphasize the impact of imperfect labour markets, this is not so for modern endogenous growth theories. By contrast, the "régulation" approaches (in the French meaning of this vocable) both theoretically and empirically suggest that the transformation in labour institutions might have played a crucial role in the post world war II long boom : an unprecedented division of labour associated with a long run labour relation and contract have enhanced the genuine Fordist growth model. Furthermore, international comparisons among OECD countries suggest that job regulations and active minimum wage policies may have created some short run disequilibria but have stimulated dynamic efficiency, via more technological and organizational innovations. Consequently, this area should call for more active researches from labour economists.

**MOTS CLES:** Institutions, Marché du travail, Rapport salarial, Développement, Croissance, Salaire minimum, Droit de licenciement.

**KEYWORDS**: Labour Institutions, Labour Markets, Wage Labour Nexus, Development Theory, Growth Theory, Minimum Wage Legislation, Job Regulation

**J.E.L. CLASSIFICATION** : E12 - J23 - J65 - M30 - O11, 030 - 041.

## I - FROM PERFECT LABOUR MARKETS TO A WHOLE SPECTRUM OF LABOUR INSTITUTIONS.

The last decade has experienced a renewed interest for labour market institutions. On one side, most advanced industrialized countries, specially in Europe, have incurred high levels of unemployment, which have resisted to both Keynesian and conservative strategies. Consequently, many applied researches have investigated the impact of the prevailing labour regulations and collective agreements upon possible rigidities and therefore unemployment (OECD, 1986). Even if the topic is still highly controversial, a rather large consensus blames most labour institutions for causing competitive losses, de-industrialization and finally unemployment. On the other side, more and more economists have perceived that conventional economic theory was not dealing adequately with the very specificity of labour markets as social institutions (G. AKERLOF, 1984; R.M. SOLOW, 1990). These are not only rigidities and constraints upon micro and macro adjustments, but they can be opportunities and advantages in order to solve the trade off between efficiency and equity which is inherent to the wage labour contract.

Simultaneously but separately, macroeconomic theory has somehow shifted its emphasis from an exclusive concern from short medium run adjustments and manifested a renewed interest for long run growth, as the result of the cumulative process of technical change. For example R. LUCAS, a key theoretician of the new classical macroeconomy has recognized that the possible losses associated to an inadequate economic policy were rather small in comparison with the continuous increase of production due to endogenous technical change. Even if these models deal explicitly with division labour, education and learning by doing, they still suppose that the labour market is perfectly competitive, and full

THEORIES AND/OR AUTHORS	LABOUR INSTITUTIONS	OTHER RELEVANT INSTITUTIONS	IMPACT UPON GROWTH
1. Keynesian models HARROD (1939)	No self equilibrating labour market	Adaptative expectations in investment decisions	<ol> <li>Unstable growth</li> <li>The growth rate related to saving: g = s/v</li> </ol>
2. Neo-classical theory SOLOW (1956) and (1957)	Walrasian labour market	Perfect financial markets	<ol> <li>Stable growth</li> <li>The growth rate is related to technical change and population</li> </ol>
3. Vintage models SALTER (1960)	Possible learning by doing	Technical change is partly embodied into equipments	<ol> <li>The saving rate has a possible role</li> <li>Labour mobility is needed to capture learning by doing</li> </ol>
4. Cumulative causation models KALDOR (1956) (1957) and (1967)	Role of migration from agriculture to industry	Role of the embodiment of technical change into equipment	Growth is limited by the availability of labour
5. Learning by doing ARROW (1962)	Problem solving triggers learning by doing	Learning is embodied into equipment	Unlimited growth is possible with limited labour
6. Knowledge based endogenous technical change ROMER (1986)	Division of labour allows to specialize and extend knowledge	Perfect competition and rational expectations	<ol> <li>Cumulative growth with limited resource</li> <li>Private investment decisions might not optimal</li> </ol>
7. Education led growth UZAWA (1965) LUCAS (1988) SCHULTZ (1988)	Perfect labour markets	Externalities associated to education	Sustained growth, even with limited labour force

Table  $1-\ensuremath{\text{The role}}$  of labour instituitons in growth theories

employment always prevails : these hypotheses seems crucial for most of the results obtained.

The core argument of the present paper is that economic theory should consider simultaneously the process of technical change and the dynamic efficiency of labour market institutions. This seems a clear requisite perceived from a brief survey of both growth and development theory and might be one basic weakness of the so-called new endogenous growth theories (II). Precisely, some French and European approaches in terms of "régulation" have investigated the consequences of institutional changes upon macroeconomic stability and growth and turned out to put a strong emphasis upon the wage labour nexus as a key component of any viable development mode (III). An international comparison of advanced industrialized countries suggest that some job regulations, labour contracts or collective agreements might have some adverse effects on short run efficiency but a significant impact upon technical change and growth (IV). But these stimulating and challenging results call for more systematic investigations and furthermore the exploration of a new area of researches in both institutional growth theory and labour markets analysis (V).

### II - LABOUR INSTITUTIONS, GROWTH THEORY AND DEVELOPMENT ECONOMICS: A BRIEF RETROSPECT

Clearly, development economics was initially concerned with grand issues such as Markets and Government, the process of growth and change, trade and industrialization (N. STERN, 1991: p. 165-193). It might be enlightening to provide a short survey about the teaching of conventional growth theory, then to specify the alternative hypotheses adopted by development economists concerning the functioning of labour markets and finally to challenge the related hypotheses adopted by the new endogenous growth theories.

# **1.** Pure and perfect labour markets: a simplifying and key hypothesis of growth theories

Modern growth researches emerge from the paradoxical conclusion of the first Keynesian models (R.F. HARROD, 1939): the very dynamics of the multiplier and the accelerator imply the existence of a steady but unstable growth rate since any deviation from this path would be explosive and still more would not converge toward full employment. Basically, this initial result is the extension to long term growth of the similar mechanisms which lead, in the short run, to the Keynesian unemployment equilibrium. For KEYNES and most of its followers, the labour market is not self equilibrating for it is simply exhibiting the discrepancy between the level of employment required by effective demand and that of working population (Table 1).

In fact, neo-classical theory has been built by the rebuttal of this conception and the adoption of quite opposite hypotheses. On one side, the substitutability of capital and labour is opposed to the complete complementary assumed by Keynesians. On the other side, the existence of pure and perfect markets for capital and labour is allowing a smooth allocation of saving to investment and of workers to jobs. Quite all the subsequent and numerous growth models have followed the same track, and have only refined marginally this founding assumption about labour markets. For example, vintage models assume that technical change is partially embodied into equipments and simultaneously the seniority of workers might imply learning by doing and more productivity (Table 1). Consequently, this framework gives a more detailed analysis of technical change which is decomposed into an embodied and disembodied part and implies that a higher investment rate is associated with faster productivity growth over a mediumlong term period. But this assumes again that labour is totally malleable across each vintage and that all workers are paid the same competitive wage which is equal to the productivity upon the oldest equipment in use, given the level of demand.

The same vision of the labour market is encapsulated into the seminal K. ARROW 1962 model in which a continuous learning by doing allows an improvement of each vintage of equipment and consequently a self sustained growth even in the presence of a limited supply of labour force. Even the various theoretical and more empirical models proposed by N. KALDOR (1956, 1957, 1966) do not propose a breakthrough in the formalization of the labour market. Explicitly or implicitly, growth is still limited by labour resources availability but the migration from the agriculture to the industry allows to capture the increasing returns to scale which are inherent to modern manufacturing processes. The same full employment hypothesis is necessary in the genuine model of endogenous growth proposed by UZAWA (1965): the labour force is divided into directly productive workers and teachers training these workers, but not any new hypothesis about possible segmentation is brought into the analysis.

This benign neglect for really existing labour market institutions has been recognized by Robert SOLOW himself (1988) as a purely ad hoc device designed to show that growth was possible at least under some theoretical hypotheses. But it is evident that in most labour markets, parity arguments, collective bargaining and agreements, and the mixing of efficiency and equity deliver a genuine pattern for average wage formation as well as income disparities across sectors, skills, regions, firms..... More generally a series of new micro theories of the wage contract recognize its many specificities with respect to a typical contract for goods or services,...: implicit contract, asymmetric information, principal/agent relationships, efficiency wage, problems of control and commitment (J. STIGLITZ, 1988).

Till now, these developments have been embedded into essentially

static or at least temporary equilibrium models, with few attempts to deal with their impact upon labour mobility, growth, technical change and so on. Nevertheless, this apparent novelty for core economic theory had long be recognized to be of special importance for development economics.

# 2. The imperfection of labour markets, a basic feature of most development theories.

For conventional growth theory, two sectors models used to distinguish between equipment and consumption goods but kept unchanged the hypothesis of perfect labour markets. Quite on the contrary, seminal researches about development have pointed out a quite different distinction between an agricultural and rather archaïc sector and a modern industrial one. Organization of production, nature of products, saving behaviour and income formation differ drastically in such a dualistic economy (A. LEWIS, 1954; RANIS and FEI, 1961). In the more elementary formalization, labour is redundant within the agricultural sector and in some extreme case its marginal productivity is null. Consequently, the neoclassical or classical hypothesis has to be replaced by the equivalent of an institutionally determined wage, either a minimum subsistence floor, redistribution within peasants family or the enforcement of a minimum wage by the State.

Such an institutional feature has been shown to have far reaching consequences upon income distribution, employment in both sectors and finally the rate and stability of growth (A.C. KELLEY, J.G. WILLIAMSON, R.J. CHEETHAM, 1972). Generally speaking one could expect that the migration of workers attracted by the higher wage of the modern sector will progressively erode the agricultural labour surplus, until the structural change ends up with a totally modernized economy: but many other configurations might emerge from the precise modelling of labour demands and supplies. Many other researches have followed the same path and have for example tried to explain why durable wage

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differentials tend to exist between the two sectors (HARRIS and TODARO, 1970).

Similarly one of the most challenging hypothesis about wage formation was coined in order to explain why a minimum positive wage was paid to workers even if open and disguised unemployment is very important. If the ability to work and the efficiency of labour is related to nutrition, then fully rational firms would not pay the market clearing wage but the level which minimizes the unit production cost (H.A. LEIBENSTEIN, 1957; J. STIGLITZ, 1976). Again this explains why a large surplus labour might coexist with positive wage for the employed workers. This crucial exception to the neo-classical vision of wage as a purely allocating and market equilibrating device has spread from the development theory to modern micro analysis of non market clearing wage in old industrialized countries, but of course the mechanisms are quite different : adverse selections, moral hazard or gift exchange theory of the labour contract (G. AKERLOF, 1984).

Therefore it seems that development theoreticians have been pioneers in investigating some of the major specificities of the capital labour relations (Table 2). Another example concerns the search for explanations about the possible coexistence of different production modes from the purely capitalist form to the cooperative (A. SEN, 1984), not to forget the huge literature about the agricultural household and his specific behaviour and rationality (CHAYANOV, 1925; SINGH & alii, 1986). This opens a rigorous basis for economic system comparisons as well as a possible path to marry the search for micro foundations with an explicit formalization of the impact of existing institutions upon individual behaviours and finally macroeconomic regularities. Concerning the agricultural household model, the efficiency of the related equilibrium depends heavily upon the existence of a complete set of labour and credit markets. If on the contrary, the access to credit and land is limited and imperfect, then inefficiency and disguised unemployment

THEORIES AND/OR AUTHORS	LABOUR INSTITUTIONS	IMPACT UPON EQUILIBRIUM
1. Surplus labour theories LEWIS (1954) RANIS & FEI (1961)	<ul><li>a. Shadow wage in the agriculture is nil</li><li>b. Migration triggered by higher urban wage</li></ul>	Generally positive : wage moderation allows capital accumulation
2. Agricultural house hold model and complete markets CHAYANOV (1925)	a. Integration of production and consumption	• Separability of production and consumption
SINGH & Alii (1986)	b. All markets exist and are competitive	• Efficiency of allocation
3. Household model with	Absence of labour market, or	• Inefficiency
absent markets SEN (1966)	access to credit and land	<ul> <li>Distinguished unemployment</li> </ul>
		• Possible dualism associated to the property of land
4. Efficiency wage Theory LEIBENSTEIN (1957) STIGLITZ (1976)	a. The work effort is related to nutrition	a. Existence of a floor for the wage
	b. Firms select the wage minimizing unit costs	b. Dualism of the labour market, absence of impact of the underemployment upon wage
5. Two sector unemployment equilibrium	a. Migration from rural to urban zones	• Durable wages differentials
models TODARO (1969) HARRIS & TODARO (1970)	b. Migrants take into account the risk of unemployment	• Urban unemployment and growth
6. Theories with coexisting production modes SEN (1975)	a. Potential existence of various production modes: family, wage employment,	<ul> <li>Possible explanation of dualism</li> </ul>
	cooperative system	• Variability across countries and epochs, depending upon technology, costs,

TABLE  $2-{\rm THE}\ {\it IMPLICIT}$  labour institutions in some key development theories

might prevail. Still more, the distribution of property of land is a possible origin for dualist structures in developing economies. They differ not so much by the lack of rationality of the peasants and/or urban workers, but by the legal organizations, the institutions and markets according which they interact (J. STIGLITZ, 1988).

In all these approaches, labour institutions matter as regards the nature of the short run equilibrium and the welfare of a society. Nevertheless, however stimulating they might be, these approaches suffer from two major drawbacks. Firstly, they all compare the existing set of institutions to a totally fictitious Walrasian economy which would deliver a Pareto optimum, without considering that large transaction costs could finally make such an ideal out of scope and without any relevance for really existing economies (O. WILLIAMSON, 1985). It should be better to compare two institutional arrangements for example labour contracts and institutions and assess the impact upon short run equilibrium, inequality income distribution and so on.... Secondly, many researches suggest that the purely static welfare losses are generally small, even when the discrepancy with respect to the optimal behaviour is large (G. AKERLOF and J. YELLEN, 1985). The impact upon the determinants of long term growth is usually far more important: one year of sustained growth might represent an extra production superior to the static welfare losses. This second issue is important indeed for development economics. Quite all the labour institutions should be related to the process of technical change, the mobility from obsolete to new jobs, the nature of competition, i.e. the structural features which interplay in setting the long term rate of growth and the evolution of income and wealth distributions (G. RODGERS, 1991).

Among the recent surveys about the state of the economics of development (N. STERN, 1991; H. CHENERY, T.N. SRINIVASAN, 1988; L. SUMMERS, 1992; T.N. SRIN & IVASAN, 1990), very few explicitly deal with the

impact of labour institutions upon endogenous growth. But precisely, under this heading, some prominent economists have recently investigated again the origins of cumulative growth, and sometimes intended to bridge the gap between pure growth theory and development analyses (R. LUCAS, 1988; J. STIGLITZ, 1989). Given the aim of the present paper, the question is then: what role do these models attribute to labour market institutions?

# **3.** Endogenous growth theories: division of labour but few if any labour institutions.

The starting point of most of these models is the famous introductory chapter of the Wealth of Nations according to which productivity increases are to be related to the deepening of division of labour, whereas the size of the product market is the limiting factors of endogenous technical change. This used to be a key reference for N. KALDOR (1966, 1981), himself quoting A.A. YOUNG (1928) and this cumulative causation approach has stimulated a significant number of researches during the 70s and 80s, including those of the present authors (R. BOYER, P. PETIT, 1991a,b, R. BOYER, B. CORIAT, 1986).

This theme has been legitimized again within the neoclassical approach by P. ROMER (1986), who has shown that full intertemporal maximization of individuals and firms would lead to a definite equilibrium, provided that the increasing returns to scale associated to labour division, product and design differentiation are external to each of the economic units. In a sense, rational expectation and individual maximization are replacing the social welfare functions which used to be set by a central planner in the H. UZAWA (1965) model of endogenous growth (Table 1). More precisely, labour division occurs when the size of the market is sufficient to specialise some engineers into the task of designing new intermediate products or equipments (P. ROMER, 1986), or training production workers (R. LUCAS, 1988), or alternatively improving quality as a method for capturing oligopolistic rents and market shares (G. GROSSMAN and E. HELPMAN, 1991).

Consequently, labour markets set not only the average wage but the wage differential between blue-collar workers and engineers, unskilled and skilled workers, or between production engineers and researchers looking for new products and processes. But apart from this complexification of the aggregate labour market hypothesis, quite all the features of a totally conventional modelling in the neoclassical spirit are kept by this new vintage of growth models. In some other formalizations, the emphasis is put upon learning by doing, i.e. the joint production of knowledge and goods in the production process, or upon the positive role of general education in enhancing the abilities and competences of workers. The only departure from previous neo-classical modelling is that a pure market equilibrium does not correspond in general to a Pareto optimum, since individuals invest too little in RD, education, and more generally in innovation. Adequate taxes or credit subsidies are therefore proposed in order to correct these discrepancies, with few or any considerations to labour market organization.

Some authors have contemplated the possibility to explain both development and under-development as the outcome of institutions which in some cases foster investment, learning by doing, spending in infrastructures and in other instances quite on the contrary are blocking any move toward increasing returns to scale due to the spillover of investment (J. STIGLITZ, 1989). According to my knowledge, only few authors have investigated the impact of the same labour division pattern upon the nature and defense of workers interests, and the possible impact upon industrial relations and ultimately wage formation (for an exception, see A. LEIJONHUFVUD, 1986). In a sense, all these models remain quite abstract and consequently do not apply easily to any field or case study: growth is directly the outcome of a myriad of individual economic units interacting only via markets,

and there exist no intermediate institutions such as unions, RD agencies or business associations, i.e. organizations which usually play a role in coordinating a series of decentralized strategies. The new models provide richer insights and potentially more realistic representations of technical change, but they grant no role to labour market institutions or any other organization. This contradicts the common sense observation: under development is also a question of inadequate or insufficiently diffused institutions, by comparison with the sophisticated organization displayed by the more advanced industrialized countries.

It is therefore not a real surprise if the existence of contrasted national trajectories is not easily explained. For example, in a recent lecture R. LUCAS (1991) asked why India has not followed the same fast industrializing process as South Korea or other Asian NICs. In spite of a clever use of the tools of endogenous growth theory, the author was unable to provide any satisfactory answer, basically because the model was not rich enough to discriminate the key conditions for cumulative development. Finally, R. LUCAS recommended to go to South Korea and visit the businessmen and politicians in charge of this economy! Clearly, there is still a gap between the charm of high theory and the basic question of development economics: what are the necessary and/or sufficient conditions for taking off? The terminology might seem obsolete, the question is left basically unanswered by modern theoreticians. The inherent difficulties of such an issue are evident, but the benign neglect addressed to economic institutions might be one of the key reasons for such an apparent failure.

This lacuna is not a fatality since a large variety of theories now deal with the logic, the outcome and the evolution of economic institutions (K. ARROW, 1974; O. WILLIAMSON, 1985; and the survey of T. EGGERTSSON, 1990). If most of them focused upon the nature of short run equilibria, some do address to the issue under review, i.e. the impact of institutions upon development (D. NORTH, 1981; 1991). The subsequent sections are devoted to the presentation of one of these approaches. Initially designed for the analysis of the secular transformations of American, French and European capitalism, the so-called "régulation" school (M. AGLIETTA, 1982; R. BOYER, 1990) has proposed a set of concepts in order to tentatively assess the impact of institutions upon inflation, growth, unemployment. Within the major changes observed, labour market institutions and the wage labour nexus have turned to be a key determinant in the succession of growth regimes punctuated by deep structural crises. After a short general presentation, some comparisons of labour institutions across developed nations will be provided and deliver a central message: in the long term view, some institutionalization of labour might benefit to growth, stability and even equity. This framework has been applied to some Latin American countries and already delivered some provisional but stimulating results. Building on this tradition, some tentative and very preliminary insights will be provided for the Asian NICs.

### III - LONG TERM CAPITALIST GROWTH IN RETROSPECT: THE METHOD, CONCEPTS AND RESULTS FROM THE REGULATION APPROACH

This approach adopts a strategic hypothesis: economic adjustments cannot be disentangled from social relationships and values, political and economic rules of the game, and more generally the web of interrelated institutions. Basically, the name of this school of economic analysis derives from the transformation of a concept borrowed from biology: a "régulation" mode describes the set of negative and positive feedbacks in relation to the stability of a complex network of interactions. When transposed to economics and completely elaborated again, a form of "régulation" denotes any dynamic process of adaptation of production and social demand, resulting from conjunction of economic adjustments linked to a given configuration of social relations, forms of organization and productive structures (R. BOYER, 1988). Let us prevent a possible mis-understanding by pointing out that the French vocable "régulation" has only scant relations with the English meaning of regulation and its opposite deregulation. State interventions related to public utilities price formation are only one of the many facets of modern economic institutions, along with industrial relations, welfare systems, banking and financial systems,.... By nature, the regulation approaches are mainly macroeconomic oriented and try to understand why do growth rate differ, why the great depression of 1929-1932 has not been repeated after the recent Wall Street crashes and finally, why an economic regime is first successful and diffuses itself and up to a point matures and generates relative decline and/or instability.

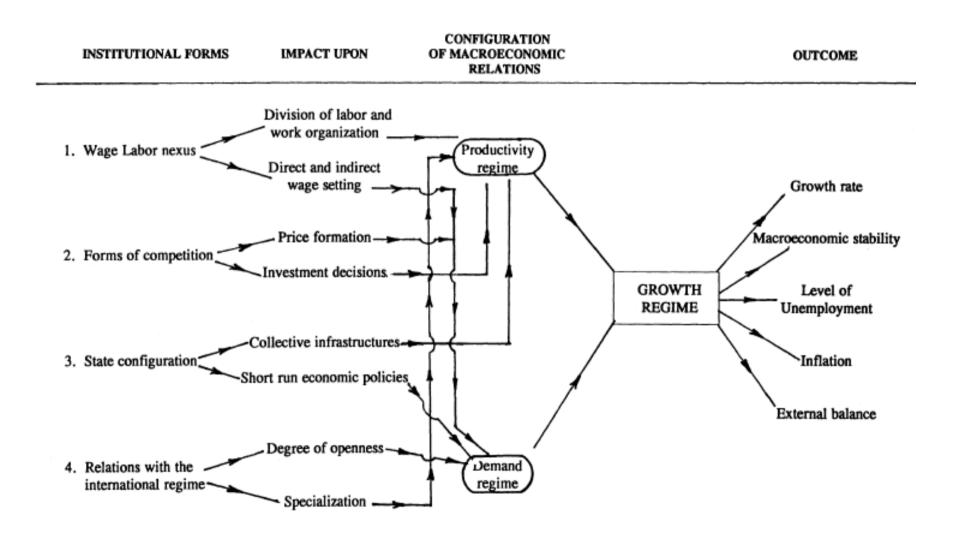
### 1. Four basic institutions at the core of growth regimes.

This theory has provided two series of macro-modelling. Some have focused upon short and medium run adjustments of income, money, inflation and unemployment (R. BOYER, J. MISTRAL, 1978; J.P. BENASSY & alii, 1979). Others have addressed to the issue of development and consequently proposed some analyses and formalizations of long term growth. The present paper will exclusively focus upon the latter question. Three distinctive features have to be stressed. First of all this research program tries to combine inductive and deductive methods, in other words intends to launch some bridges between the stylized facts shown by economic historians about capitalism development and the highly abstract growth theory. Second, and consequently, there is probably no grand theory able to explain synthetically the whole set of the relevant stylized facts: in my feeling this is the Achille's knee of conventional economic theory, including the more contemporary and promising ones. By contrast, the regulation approach looks for local and period dependent analyses of development, by promising a set of intermediate concepts which describe the coordination mechanisms actually in use for a given economy and historical epoch. Finally, capital accumulation is supposed to be the driving force of capitalist society and conversely that is blocking might be the main sources of underdevelopment. But since accumulation is a fairly uneven and contradictory process, we have to investigate under what conditions

the conflicts and disequilibria inherent to capital accumulation, nevertheless deliver the possibility of periods of sustained growth.

The answer is simple indeed: cumulative growth will be possible if the four basic institutional forms which define a capitalist economy do impulse a productivity regime on one side and a demand regime in the other which ex-post are coherent, i.e. able to define a growth regime, with the property of the self equilibration with respect to internal dynamic as well as possible external shocks. Let us present briefly the broad relationships between the four institutional forms and long term growth (Figure 1).

First of all, the wage labour nexus describes the configuration associated to a given state of division of labour, as well as income distribution. Following the seminal hint by Adam SMITH, and pushed a step forward by MARX, the forms of internal productive organization within the firms and its relations with the market are the key factors shaping a productivity regime. Briefly, each stage in the history of the division of labour is associated with definite factors of productivity increases, which combine in various proportions the impact of specialization, learning by doing, design of equipments, the sizes of minimum efficiency scale (R. BOYER, G. SCHMEDER, 1990). An economy composed exclusively of craftsmen or pin manufacturers, or Fordist assembly-line or Silicon Valley high tech firms would clearly exhibit contrasted productivity regimes. This distinction is crucial for development economics: there is no natural and general form of production functions. It would be for example absurd to look for a significant influence of RD expenditures in a poor African agricultural country. FIGURE 1 – AN INSTITUTIONAL ANALYSIS OF GROWTH REGIMES: THE BASIC CONCEPTS OF THE "RÉGULATION" APPROACH



Similarly, conventional growth theory has privileged the hypothesis of pure competition, just for simplicity sake (R.M. SOLOW, 1988). But it is clear that in most economies imperfect competition prevails, whatsoever its origin: barriers to entry, uncertainty about quality, collusion among few producers.... Consequently, defining the forms of competition is important for any formalization of price formation and of course investment decisions. The new theories of industrial organization convincingly argue that the dynamics of profit, investment and price is highly sensitive to the institutional setting codifying the relations between the firms (J. TIROLE, 1988). This theme which was very important during the interwar can explain contrasted trajectories in terms of capacity utilization, investment or even innovation. In a sense, productivity regimes result partially from the forms of competition (Figure 1).

The State has then to be inserted into the analysis. On one side, the property right theoreticians have pointed out the role of the constitution and law in providing the pre-requisite of any capitalist market economy. The current experience in implementing market mechanisms in Eastern Europe clearly shows how crucial these institutions are for investment and growth. A similar remark can be made concerning the poorest under-developed countries: the weakness or inexistence of their basic institutions might explain a significant fraction of their recurring scarcities or even famines. Under this general heading, the viability of any contract supposes not only laws and jurisdictions but a rather stable monetary system. Remember that in the very writings by Adam SMITH, specialization and deepening of labour division can only occur if stable market relations are warranted over a foreseeable future. On the other side, modern State in advanced capitalist countries has largely extended its interventions toward the supply of many collective goods which are necessary for the efficiency and growth of a market economy: education, training, health, transport infrastructures, telecommunication, credit and subsidy in favour of innovators. Consequently, State interventions

contribute to both the productivity and the demand regime.

A fourth institutional form relates to the nature of the international regime on one hand, the insertion of a given country or region into this regime in the other hand. At each historical epoch, there exists a set of institutions, explicit or implicit rules which define the rights and duties of any country, concerning external trade, short run capital movement, exchange rate determination, foreign investment, property right and so on... Consequently, the constraints and opportunities created by a given international regime are to be taken into account in any analysis of long term national growth (J. MISTRAL, 1986; R.O. KEOHANE, 1984). Similarly, within such a regime, the countries may experience varying degrees of openness, control over the price of exports, and of course contrasted specialization (primary or intermediary products, low or high quality consumer goods, equipment goods and patents,...). Therefore the productivity regime is clearly influenced by the insertion into the international economy: from a quasi closed continental economy to a small open country, there is a whole spectrum of configurations, with a key influence upon growth and stability.

It remains now to be proved that these institutional differences actually matter in any significant manner for growth. Such a demonstration is especially difficult but numerous researches in terms of "régulation" have delivered a rather coherent and hopefully convincing set of evidences.

### 2. Development is structural and institutional change, not only growth.

A study of the French economy over two centuries provides a fairly good confirmation of this vision (Table 3). First of all, the growth pattern has not been steady but exhibits contrasted periods of rapid growth, then quasi stagnation and instability and finally a renewal of growth along a new pattern. A survey of political and institutional history confirms that structural changes and economic dynamism are closely interrelated.

During some episodes, the disequilibria and conflicts are so acute that they cannot be accommodated within the previous institutional setting: during such structural crises, the coordinating mechanisms are transforming themselves by the erosion of the old ones and a trial and error process takes place and deeply involves the political sphere. The period 1873-1896, the 1930s and quite likely the years since 1973 experience a flux in the wage labour nexus (nowadays the search for flexibility), in the nature of competition (globalization at the world level and deregulation at home), in the objectives of State interventions (preserve financial stability at the cost of rising unemployment), whereas the old international regime evolves under the impact of a declining hegemonic power and the rise of competitors.

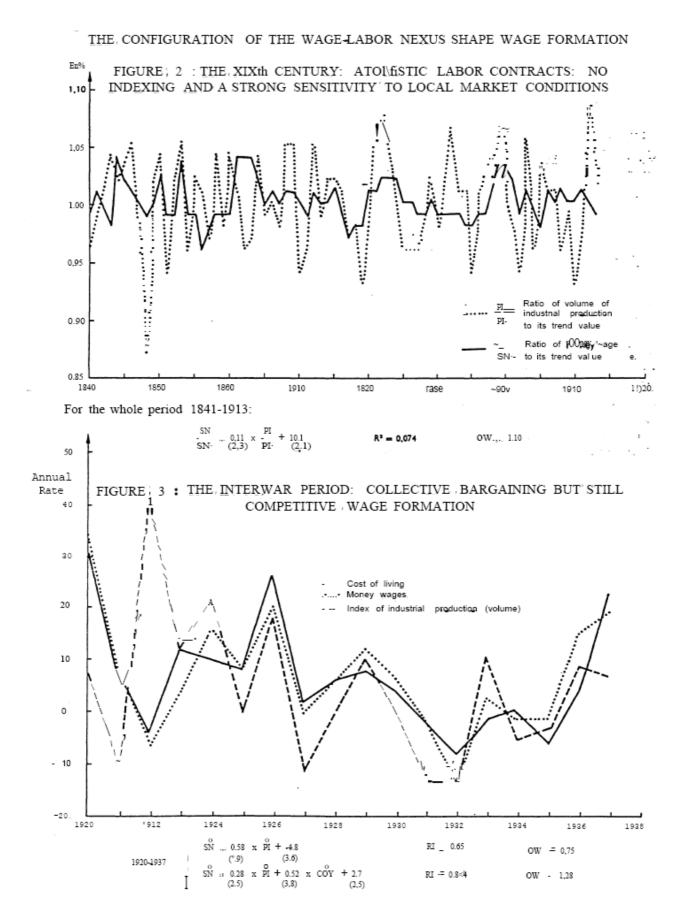
On the contrary, the two world wars, and specially the second, give examples of a rapid change in quasi all the economic institutions, which turned out to be able to propel a rapid growth, without major disruption, with the possible exception of an accelerating inflation after 1967. Consequently, development intimately mixes organizational change and economic adjustments, but the causality and the timing are quite complex indeed. In any case it would be impossible to maintain the hypothesis that these changes were only marginal and accidental: could one imagine a modern French industry within the same political and legal structures which used to prevail before 1789? Similarly, in the absence of the second war, would have the French economy grown as quickly as observed? TABLE 3 – IN THE LONG RUN, THE MAJOR INSTITUTIONAL FORMS HAVE BEEN TRANSFORMING THEMSELVES: THE FRENCH CASE

PERIODS INSTITUTIONAL FORMS	1789	1848	1873	1896	1914 - 1918	1929	)	1939 - 1952	1967	1973	1980
<ul> <li>WAGE LABOUR NEXUS</li> <li>Work organiza- tion</li> </ul>	Manufactures replace craftmen	Work duration is extended but reaches crisis level	Limitations of malleability of work rules	Early Scientific Management	Massive use of Taylorian methoda	implemented for civilian goods	but workers oppose to it	Industrial disruption and recovery	Fordism becomes do	minantBut hits some h	mits The search for new forms
- Lifestyle	Basically out of the capitalist sector	in cons	amption wag	insertion of e carners society		Social wo recognize princip	d as a	* Welfar	of a complete e system benefit from mass co		The slowing down hakes Welfare State financial stability
* COMPETITION - Concentration and centralisa- tion	Large plants . are emerging	Tendency tow concentration			Cooperation large firma/State	Industrial and financi	cartels ial holdings	Basis for national planning	Concentration of marketa	French holding become international	a new balance between home and international strategy
- Price formation	Controled by guilds	Principle of free market	Price clear the market	Early monopolistic pricing	State price controls	First exam mark-up p		State controls	<ul> <li>Administrated price</li> <li>Medium term strate</li> </ul>	es, public control egy in pricing decisions	the return to more price competition
* STATE - Budget & taxes	Limited to general functions	<ol> <li>even if Signations are important</li> </ol>	gnificant economi interventions (railways)	c Small size of budget/GDP	Unprecedented surge		Relative rowth in the he depression	New and high level for public spending/GDP	Slow growth of the size of S	tabilizationgrowth tate	tentative to curb down competition
- Money & credit	Metallic reserves limit money creatio	on exter	it is checked by mai balance and est rate variations		The war fi- nanced by pure money credit	so is the Re postwar boom	turn to gold standard		Credit money has now a leading role	periodicter devaluations mone cont	tary econonomic
NAL REGIME - Hegemonic country	England is the core	of industrial rev	the world and Germany	the banker of United States v are challenging hegemony	British decline is reinforced	surge o	of US might		nonic, organize and ational regime	which is challenged by new competitors	Underlying crisis of US leadership
- Cohesive forces	Exchange of manufa versus primary comm		The relative stabi the position of I		The loss of com	petitiveness destabilizes	the system	A new interna- tional order	allows OECD growth	till the crisis of the Bretton Woods	A very unstable system

Source : CEPREMAP-CORDES \* Approches de l'inflation\* (1977)

Of course, more elaborated arguments should be needed to convince the sceptical reader, but this historical record makes clear the inadequacy of the conventional interpretation of institutions by neo-classical theory: at best they would introduce frictions and minor discrepancies with respect a Walrasian equilibrium and would be unessential in the long run ; at worst, they would totally inhibit competition, innovation and consequently standards of living. Quite on the contrary, the new role of the State in collective infrastructures and the design of the welfare system, the emergence of large firms and conglomerates, the rise of unions and political organization have basically transformed the inner economic mechanisms concerning productivity, wage income, price formation... The case of industrial relations is enlightening : along with labour division, collective organizations emerge, from the workers as well as the business side, the bargaining process is significantly altered and new "régulation" modes might emerge from the very unfolding of capital accumulation. It has now to be shown that this had a significant impact on such things as productivity and demand regimes.

The endogeneity of economic institutions has definite consequences for the strategies of the researches on development. If this view is correct, one can no more deal the complex set of local institutions as exception to a general model of development, but they have to be taken seriously for they are shaping the behaviour of economic units their interactions and finally macroeconomic equilibrium. Quite significantly N. STERN (1991: p. 206) concludes his survey by praising the researches "essentially microeconomics, tightly focused on particular question, (which) take careful account of the major institutions associated with the issues under study". The present proposal tries to derive some consequences upon macroeconomic modelling...even if abstraction and relevant hypotheses are far more difficult to work out at this aggregate Consequently, theories of development



should first be local and only try afterwards to diagnose the contours of a possible general theory of development. A careful investigation of the institutional setting is therefore needed before any formalization. This fits with the strategy of structural macroeconomics (L. TAYLOR, 1991) and partially respond to the challenge put forward by G. RODGERS (1991).

### 3. Labour institutions matter for wage formation.

The second stage of the analysis has to exhibit instances in which long run institutional changes have significantly or totally altered economic mechanisms. The formation of nominal wages in France gives a suggestive insight upon the amplitude of these changes (R. BOYER, 1979). Closely associated to the transformations of the wage labour nexus, at least four wage patterns have been observed. During the XVIIIth century, nominal wage was quite rigid, rather insensitive to labour market disequilibria and not at all indexed with respect to price level. In "régulation à l'ancienne", real wage was falling rapidly during the inflationary crisis due to insufficient crops and this was the very consequence of the marginal role of wage earners, totally embedded into an economy moved by the agricultural sector, whereas wage formation was modelled by the conventions typical to craftsmanship.

When industrial revolution takes off, these mechanisms are slowly altered and local and urban labour markets progressively emerge, but are still largely disconnected due to the cost of transportation. Initially, workers associations were forbidden by law, each labour contract was essentially individual with not any collective bargaining involved. Still more few employment contracts had long term duration. All these institutional features might explain the genuine factors of wage formation at this epoch : large heterogeneity of wage across skills, sectors and regions; absence of any clear meaning of the modern concept of average wage; strong competitive forces operating at the local level; inability of workers to pass any consumer price increases into wage hikes. This is a typical competitive "régulation" (Figure 2), which reminds some features of the pure labour market of neoclassical theory...but does not have the same property of maintaining full employment nor providing an equal wage for the same skills, due to the local nature of most labour markets.

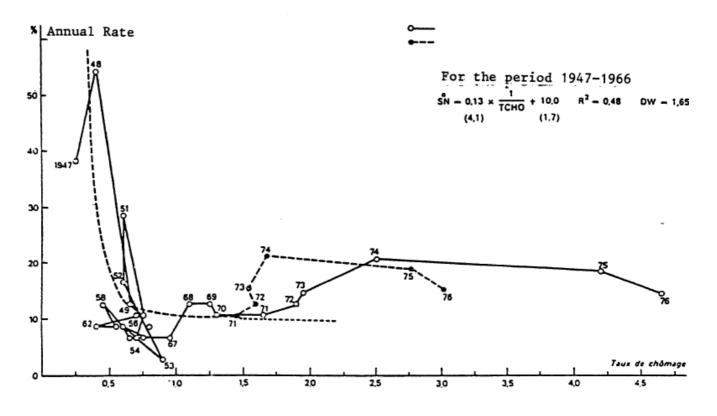
As industrialization unfolds, from one business cycle to another the whole institutional setting evolves : the average size of plant increases, so does wage earners population and consequently their ability to organize themselves and create unions defending their collective interests, to go on strike for better wage, protective regulations and work duration limitation. Initially the impact is quite small indeed: for instance wages become somehow inert in response to cyclical downturns but still react positively in boom periods. Similarly, after WWI the unprecedented high inflation makes more necessary the indexing of wages and the specific political circumstances make such an innovation possible or even inescapable. Consequently, a new pattern emerges for wages. The larger integration of the various local markets, the implementation of careers and the stratification of skills by collective agreements now give a central role to average wage, since most individual wages tend to follow roughly the same increase rate. During the inter war, the evolution of nominal wage reacts both to the fluctuations of industrial production as used to be previously for local markets, and to the cost of living index, specially designed by State statisticians in order to track the evolution of the standards of living of wage earners and so respond to the demands of unions (Figure 3). It is worthwhile to stress that a significant lag takes place between the changes in the institutional setting and their actual impact even if they are sufficiently large to potentially alter wage formation. Clearly structural transformations only take place over several decades, for they often suppose the

renewal of generations and the shaping of industrial structures by the new institutions and conversely.

A fourth wage pattern progressively emerges from the political and social turmoil which takes place during and after the second world war: a large Welfare State provides a minimal security to wage earners, collective bargaining is rather disconnected from the direct pressure of unemployment, itself quite limited until the Sixties, a permanent inflation pushes toward a full and fast indexing of wage with respect to prices. This underlying deep transformation was not totally perceived, until the two oil shocks which made apparent for everybody that wage formation had significantly changed with respect to the interwar (Figure 4): in spite of a large increase in unemployment, nominal, and during a few years even real wages have kept growing, in accordance with previously negotiated pay systems. Note that this evolution supposed a prolonged boom of the world economy, the acceptance of an accommodating monetary policy, the sustainability of large public deficits and the persistence of a buoyant investment in spite of poor profits and a deterioration of the financial stability of firms and banks.

This too brief summary delivers three major insights. First of all, labour institutions do not represent mere frictions or approximations with respect to a canonical and unique pure labour market, but they shape individual behaviours and consequently their macroeconomic outcomes. This does not means that any labour law will succeed in altering the functioning of labour markets, and improving the welfare of the wage earners: French history is rich with such misplaced hopes! Nevertheless, via a trial and error process, the institutional building of the wage labour nexus is clear enough: compare for example the American and the Japanese configurations, or alternatively the German and the French ones. In the very long run labour institutions matter as regards mobility, wage formation, technical change

## FIGURE 4 : A FULLY INSTITUTIONALIZED WAGE LABOR NEXUS : QUASI FULL INDEXING AND/OR DECLINE OF COMPETITIVE MECHANISMS



	SŇ = 2,3 × ŘI – 1.8 (3.1) (0.3)	R <sup>2</sup> = 0,52 DW = 1,47
1959–1968	$SN = 0.003 \times PI + 7.5$ (0.01) (5.3)	$R^2 = \epsilon$ DW = 1.19
	$SN = 0.003 \times PI + 7.5$ (0.01) (5.3) $SN = 0.44 \times CDV + 0.09 \times PI + 4.9$ (4.2) (0.6) (4.8)	R <sup>2</sup> = 0.72 DW = 0.99
1969-1976	$\vec{N} = -0.45 \times \vec{P}I + 15.2$ (1.8) (11.3) $\vec{N} = 0.92 \times \vec{CDV} - 0.12 \times \vec{P}I + 6.3$ (7.7) (1.3) (5.1)	R <sup>2</sup> = 0,36 DW = 1,51
	$SN = 0.92 \times CDV - 0.12 \times PI + 6.3$ (7.7) (1.3) (5.1)	R <sup>2</sup> = 0.95 DW = 1,55
Ensemble de la période 1947-1976	$SN = 1,15 \times PI + 6,1$ (3.0) (2.2) $SN = 0.78 \times CDV - 0.03 \times PI + 5,6$ (15.0) (0.2) (5.9)	R <sup>2</sup> = 0,25 DW = 1,13
	SŇ = 0.78 × CĎV – 0.03 × Pi + 5.6 (15.0) (0.2) (5.9)	R <sup>3</sup> = 0,92 DW = 1,69

26

and ultimately standards of livings (R. BOYER, 1988c).Second the time scale needed for such an adjustment of institutions and economic dynamics is far longer than economists imagine and politicians hope: at least a decade and rather likely a quarter of a century...but this has been observed for old European countries and will not necessarily apply to fast unprecedently fast growing Asian NICs.

Finally a third specificity of this vision has to be stressed upon. In the new institutional economics, each organization or type of contract is analyzed through its microfoundations and the compatibility of a complete set of incentives. Sometimes one gets the impression that an optimal design could deliver the best practice in a fully decentralized manner with few or not any consideration for surrounding other institutions. On the contrary, the "régulation" approach, without denying the importance of sound micro foundations, stresses the *structural compatibility* of the major institutional forms. No Fordist wage formula without a permissive monetary system, a rather closed economy or at least a stable international system. Conversely, what many economists attribute to an inherent flaw at the micro level (for example wage rigidity) might result from the inadequacy of the labour institutions given the new macroeconomic context and the occurrence of unprecedented shocks at least in the present configuration (decay of the international system, shift in the objective of economic policies, consequences of global competition ands financial deregulation...).

Hence an important issue : do labour innovations matter for growth regimes or do they simply follow structural trends set by other spheres for example by technical change ?

#### INSERT 1: A GENERAL, BUT SIMPLE, MODEL WITH MULTIPLE REGIMES

Growth is represented as the outcome of two complementary mechanisms : from growth to productivity (a production regime) and from productivity to American demand ( a productivity regime)

#### I - An aggregate productivity regime.

pr	=	F(q,Q,I/Q,MES,INNO,)	(1)
Ī/Q	=	G(q,PRO/PQ,INNO,)	(2)
MES	=	H(Q,)	(3)
INNO	=	J(STOCKINNO,q,RD,)	(4)

with Q level of production, q its growth rate, I the level of investment, INNO an index for innovation, MES minimum efficiency scale, PRO/PQ the share of profit in value added, RD the current expenditures in Research and Development. The first equation gives the main factors for productivity increases (growth, size of the market, investment rate, minimum efficiency scale, innovation). The second explains the rate of investment by demand growth, profit share and innovation. The third one gives the minimum efficiency scale in function of the size of the market, whereas the fourth one describes current innovation with respect to past stock of knowledge, demand growth and RD expenditures. This system leads to the following reduced form for the productivity regime :

$$pr = pr(q,Q,INNO,PRO/P,Q,...)$$
(I)

#### II - A demand regime.

Productivity increases can act upon the various components of demand either through price effects or through changes in wages and profits. Therefore, in order to explain the link between productivity and demand, one needs to account first for the parting of productivity gains between price or distribution changes, second the impact of these price and income effects on the various components of demand. Households consumption C, firms investment I, net exports q, X-M define the components of demand Q (in constant terms and ignoring public expenditures). According to rather conventional hypotheses let us propose the following structural equations, in which each capital letter labels a variable expressed in absolute levels, while the same lower-case letter describes growth rates.

Q	=	C + I + (X-M)	(5)
С	=	c.(N.RW) + g	(6)
I/Q	=	a.(PRO/P.Q) + b.q + d	(7)
X-M	=	$e \cdot \underline{OW} + f \cdot Q + h(P - \underline{PW})$	(8)
NW	=	k.PR + 1.P + o.N + u	(9)
Р	=	$m \cdot (SN/PR) + r \cdot PW$	(10)
RW	==	NW/P	(11)
PRO/F	P.Q =	1 - (SN/PR)	(12)
Ν	=	Q/PR	(13)

$$q = q(pr, qw, pw, ...)$$

Demand regime reduced form (II)

### 4. A multiplicity of growth regimes.

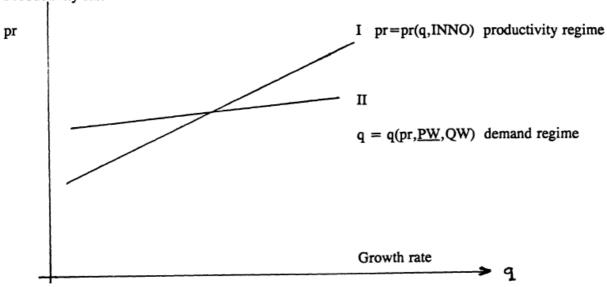
First of all it is necessary to summarize all the previous arguments by a very crude model which nevertheless warrants the possibility of a multiplicity of regimes (Insert 1). This gives a formal representation of the general ideas sketched by Figure 1. From a theoretical point of view, the wage labour nexus can play a role in the two major components of a long term growth model.

On the one hand, the productivity regime derives from the nature of division of labour, even if it is difficult to capture such a subtle mechanism by crude macroeconomic variables. For example, a craftsman style economy with high skills probably exhibits significant learning by doing effects, measured imperfectly by the cumulated output. If on the contrary innovation is embedded into machinery and equipment, the rate or capital formation will be the leading factor. Finally, in technologically leading countries, the basic sources of innovation may result from scientists and researchers, via RD expenditures and patenting of innovations. More subtly, the very characteristics of the wage labour nexus in manufacturing and services can play a role in fostering either an external and numerical flexibility or an organizational malleability, cumulative learning and permanent product innovations (see infra IV.1).

On the other hand, each wage labour nexus exhibits a specific wage formation mechanism, with contrasted consequences for the nature of a he demand regime (Insert 1, equation II). At one extreme, an atomistic competition, the inexistence of unions and the scarcity of public regulations might induce a wage dynamics quite similar to that observed in early competitive capitalism: modest indexation with respect to consumer price and strong influence of labour market disequilibria, local or regional and national. At the other extreme, a strong and Aggregate production (5) varies according to effective demand, a rather Keynesian and Kaldorian hypotheses. Household consumption (6) derives from real wage (RW) and the employment level. It would be a minor difficulty to add a positive propensity to consume out of profit (H. HAGEMANN (1989)); but the model will be kept as simple as possible. The rate of investment (I/Q) (7) is linked jointly to the profit share and the rate of growth, the relativeintensity of these two factors distinguishing between Keynesian (b > 0 and a  $\sim 0$ ) and classical regimes ( $b \sim 0$ , a > 0) of investment. The shift could be made endogeneous (S. MARGLIN (1989)) net export (8) are related to the trends in world and home demand (QW and Q) as well as to a price competitiveness factor, comparing domestic and foreign prices. The nominal wage (9) is the outcome of a double indexation, with respect to productivity increases and inflation. In the following discussion, the degree of indexation with respect to productivity will play a major role in generating various demand regimes. The general level of prices (10) is set according to a mark-up applied to labour unit cost, given the would prices. The three last equations define respectively real wage (11), the share of profit (12) and the employment level (13).

From this complete system of structural equations, one derives an aggregate demand function, which can be conveniently summarized by *a demand regime reduced form* (function (II)). Basically, it describes the impact of any given productivity trend upon demand generation. It shows the variety and complexity of the transmission mechanisms, which are crucial to any analysis of the self reinforcing adjustment of technical change and demand, i.e. the core of the A. SMITH-A. YOUNG-N. KALDOR views about the growth process. But precisely, the conditions on the elasticity of demand (N. KALDOR (1972)) can now addressed. On one side, for a given regime the demand may shift according to international and exogeneous changes. On the other side, in the long run, the very dynamic of the system might lead to significant changes into some crucial parameters, basically productivity sharing between wage and profit, the degree of openness and the competitiveness of each national economy.

### **III - A graphical representation.**



Productivity rate

unique union can negotiate centrally simultaneously wage, working conditions and possibly welfare. Another intermediate case to be considered deals with productivity sharing at the firm level. In still different configurations, small open economies might exhibit wage formation closely related to world prices and the productivity in the export sector. If needed, the model could explicitly deal with the evolution of wage earners lifestyle, but to be totally convincing, this would call for a disaggregate approach of the productive system, with a distinction between agriculture and industry at least. This is done by structuralist models elaborated by L.TAYLOR (1983) and will not be done here.

Nevertheless, this elementary model is sufficiently rich to provide a variety of regimes. On one side, the productivity regime can be upward sloping with growth in case of positive feedback from growth to investment and innovation. But if wages are strongly competitive, profit might be squeezed and hinder investment and productivity: the productivity regime would be downward sloping. On the other side, the demand regime might increase or decrease along with productivity, according to the strength of the relative impact of income distribution upon investment, consumption and external competitiveness.

Therefore, many contrasted regimes can be generated by this elementary framework (for a complete discussion see R. BOYER, 1988c). If now one assumes a given set of institutional forms and the related components of the productivity and demand regime, this framework allows to assess the viability of a given form for the wage labour nexus: in some instances, growth will be unstable, in others, it will be slow and even economic decline can take place. This gives an illustration about the macro-compatibility of labour institutions with the other characteristics of the economy to be modelled. But these possibilities may remain totally abstract: it remains now to be shown that some capitalist economies have experienced a shift from one to another growth regime and that the transformations of the capital

## INSERT 2: SOME EVIDENCES ABOUT CHANGING GROWTH REGIMES FOR THE UNITED STATES (1899-1976)

		1899 - 1954			1955 - 1976	
1.	A new vintage of innovations allowed by the wage-labor nexus	PR = [0,60]+ 0,40 x 0 (0,7) (3,0)	R <sup>2</sup> = 0,5	PRODUCTIVITY	PR = 1,60 + 0,47 x Q (2,9) (3,7)	R <sup>2</sup> = 0,69
2.	A closer indexation of wage with productivity	SR = 1,09 + 0.321 × PR (2,7) (2,9)	R <sup>2</sup> = 0,49	REAL WAGE	SR = -0.59 + 0.67 × PR (0.6) (2.6)	R <sup>2</sup> = 0,53
3.	A consumption and wage- led demand regime	(2,0) (8,1)	R <sup>2</sup> = 0,88	INVESTMENT	I = -1,0 + 1,20 x Q (*) (0,3) (1,9)	R <sup>2</sup> = 0,38
		Q = 1,48 + 0,20 × WR + 0,43 × I (1,6) (0,5) (2,1)	R <sup>2</sup> = 0,88	DEMAND	$Q^{(*)} = 1,7 + 1,1 \times WR + 0,0004 \times I$ (2,5) (3,6) (10 <sup>-3</sup> )	R <sup>2</sup> = 0,83
	Accounting identities	1+N = (1 + Q) / (1 + PR)		EMPLOYMENT	1+N = (1 + Q) / (1 + PR)	19
		1+WR = (1 + N) x (1 + SR)		REAL WAGE INCOME	1+WR = (1 + N) × (1 + SR)	

### I - Three possible structural changes in the wage-labor nexus.

Notations : PR : productivity - RW = Unit real wage - Q = Volume of production - N = Employment.

labour relations have played a significant role.

## 5. The wage labour nexus: a key component of post WWII Fordist growth regime.

Converging researches have actually checked this hypothesis for the American economy (M. AGLIETTA, 1982; L. CAUSSAT 1981; C. LEROY, 1988). A short summary of the major findings is provided by Insert 2, derived from R. BOYER (1989). How to interpret the significant change in the growth pattern observed after WWII: faster growth, dampening of business cycles, persisting inflation and still more absence of any cumulative depression of the 1929-1932 type ? The answer by the "régulation" approach is that a new growth regime has emerged, generated by the compatibility of far reaching institutional and technological changes. Two kinds of evidences suggest that the alteration in the wage labour nexus has played a key role. In fact, a crude estimation of the major equations of the model proposed by Insert 1 delivers three major conclusions.

First of all, the large inventory of innovations due to the second World War can be implemented into new processes and industries, given that the equivalent of a capital labour compromise takes place: workers accept the Fordist methods provided that the related productivity gains are feeding significant wage increases and the implementation of some components of the welfare state. Consequently, the exogenous trend in technological change increases whereas significant returns to scale continue to prevail (equation 1, Insert 2). Many cases studies suggest that the evolution in industrial relations was not unrelated with this burst of innovations and productivity (R.B. FREEMAN and D. MEDOFF, 1984).

Productivity ga los (5) nŝ, 12 **rasep** Long Germ solution period 1955 - 1976 112 er, PALLER INCOMING 6° 8 OF REAL WASE AND TOTAL DERMO TO 1 E. jį, Long tark solution period 1899 - 1954 I. ÷. .101 0 ò ž 0<sup>41</sup> S at Hedium rate of growth [2] а. ě. THE REDUCED FORMS 1077 - 1254 1955 - 1976 PR = 0,60 + 0.40 + 0 PR = 1,60 + 0,47 × 0 010 (12)z -13,1 + 4,54 × P8 (111) <u>è</u> 6.9 - 1,74 x 88 (112) 0 - 6<sup>86</sup> Solution 0 s - 3,4 % Solution. × 5,1 5 STABLE since [80] = 0.4 x 1.74 UNSTABLE since 80 = 0.47 x 4.54 c = 0,7 ≤ 1 → 2,1 > 1.

II - These transformations imply a shift in both the productivity and the demand regimes.

### Comments :

- Had the wage formation and the demand regime kept constant, the acceleration of technical and organizational change (associated to fordism), the equilibrium growth rate would have declined after 1954.
- 2. The change in wage formation has ben crucial in promoting a higher growth rate.

Source : Extracts from R. BOYER (1989)

But a second and still more significant change relates to wage bargaining. Rather strong unions have the bargaining power to impose three years duration collective agreements with explicit indexing to price (COLA) and implicit indexing with respect to productivity and more generally the financial results of the leading industrial firms. From an econometric point of view, the previous competitive mechanisms about wage are progressively replaced by a more institutionalized income formation (C. LEROY, 1988, 1992). This second structural change is broadly confirmed by the second equation of Insert 2. Note that the transformations are similar to those occurring in France, and summarized by figures 2 to 4. French managers and public authorities have been copying the American model and have turned out to be quite successful in such an adaptation process (R. BOYER, 1990). This suggests the existence of a limited number of wage labour nexus for a given epoch and consequently makes simpler and not too costly the building of a taxonomy and an institutional theory of labour markets.

A third and related transformation concerns the shift from an profit and investment led demand regime to a wage and consumption led regime itself related to the access of wage-earners to mass consumption (equation 3, Insert 2). Simultaneously, the dynamics of investment is more stable that it used to be in the inter war period and does not seem to very sensitive to profit or interest rate but closely related to household consumption, in line with the old but robust conception of an accelerator effect for investment.

However limited and shaky, this model allows the equivalent of a counterfactual history: what would have been the growth pattern of the US economy in the absence of any transformation in wage formation? Interesting conclusions emerge from such an exercise (Part II, Insert 2). First of all the demand regime before WWII was actually stagnationist since given the limited

sensitiveness of wage with respect to productivity, any burst in innovation and productivity was associated with an increase in equilibrium productivity rate but simultaneously a reduction in the growth rate. This roughly corresponds to the experience of the twenties: booming demand but slow development of mass consumption. Consequently if after WWII, the capital labour compromise had been kept unchanged, the acceleration of productivity would have triggered such a disequilibrium : reduction of growth even in the mid of fast technological change. One realizes how different this growth regime approach is with respect to standard neo-classical models which assume Say's law and a permanent full employment. By hypothesis, such a stagnationnist outcome is impossible, due to extreme and possibly unrealistic hypotheses.

Therefore the new growth pattern actually observed could not have taken place without some structural changes in the wage labour nexus : when wages become more indexed with productivity (but not too much), the demand regime is exhilarationist (S.A. MARGLIN & A. BHADURI, 1990) and interacts with the cumulative causation model about innovation, investment and increasing returns to scale. Consequently, the economy is propelled toward a new growth path, with a higher equilibrium growth rate.

According to this kind evidence, changes in labour institutions have mattered for American growth, and the same result has been obtained for the French economy, as well as many other European countries (M. BASLE, J. MAZIER, J.F. VIDAL, 1984). It is therefore interesting to address to the same issue and to compare advanced industrialized countries and check if their labour institutions play a role their relative macroeconomic achievements.

# IV - LABOUR INSTITUTIONS AND ECONOMIC PERFORMANCE : A COMPARISON OF OECD COUNTRIES.

Since the mid Eighties, a lively debate has taken place concerning the rigidities, which were implicit to the post WWII wage labour nexus and have been revealed by the two oil shocks, the recurrent instabilities in the world economy and the stiffening of competition among old industrialized and new industrializing countries. Many authors have pointed out that more decentralized wage bargaining was delivering more flexibilities and consequently less unemployment (F. KLAU, A. MITTELSTADT, 1986). On the contrary others have suggested that centralization and strong unions actually delivered better results (M. BRUNO and J. SACHS, 1985). Finally, some synthetic models deliver an eclectic message: both totally centralized and decentralized industrial relations may deliver good employment results, but the intermediate configuration would be detrimental (L. CALMFORS, J. DRIFFILL, 1988; P. CAHUC, 1991 and incidentally S. BOWLES, R. BOYER, 1990).

A different avenue has been explored (R. BOYER, 1990a,b,c) and will be shortly summarized here, in order to give the analytical tools which are used for analyzing Latin-American and Asian developing countries. The basic idea is simple: any configuration of the labour institution has to search for a trade off between a static efficiency and economic performance in the long run, i.e. dynamic efficiency.

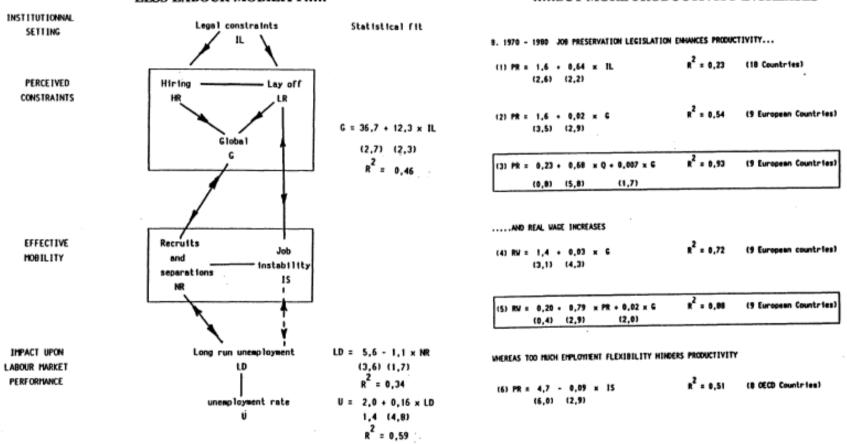
## 1. Some job regulations may enhance productivity and quality, at the possible cost short run inefficiencies.

Under the pressures of workers demands, many collective agreements and even legislations have implemented some controls over firing, layoff and hiring. What have been the consequences of such transformations in the wage labour nexus ? Conventional labour economics deliver a clear cut message: the constraints therefore imposed upon firms imply extra costs ; consequently, the demand expressed will be negatively affected by such a burden and ultimately the employment level will be lower, with a likely loss of welfare for the society. Of course, the job of a majority of wage earners is consequently protected from unfair dismissal, but the restricted employment will hurt new comers on the labour market. According to this analysis, any job regulations is *unambiguously* detrimental.

Other approaches deliver a more balanced view and compare the macroeconomic performances of major OECD countries when their labour regulations varies (C.F. BUECHTEMANN, 1992). Our analysis stresses the dilemma between short run labour market disequilibria and adjustments which are privileged by neo-classical theory and the long run impact of these regulations upon the growth regime. This trade off can be summarized by two opposite results (Table 4).

As far as short run labour market adjustments are concerned, a simple statistical analysis across 18 OECD countries suggests that legal constraints imposed upon hiring and firing are clearly perceived by firms and affect the frequency of recruitment and separation. If the promotion of job stability is the only objective of such regulations, no doubt that they have been successful. If on the contrary their ultimate aim is to fight against unemployment, then they seem to fail : a reduction in job instability is paid by a larger long run unemployment and ultimately a higher unemployment rate (first column in Table 4). If such crude cross section regressions are to be taken seriously -sophisticated economists and theoreticians do not, but applied economists and decision makers usually do in their arguments-, the legal constraints imposed upon employment during the Seventies.

TABLE 4 – ARE JOB REGULATIONS HURTING EFFICIENCY?



LESS LABOUR MOBILITY.....

#### .....BUT MORE PRODUCTIVITY INCREASES

Sources : R. BOYER (1990b), p. 23 et 57.

Method : Cross section analysis for OECD countries.

If the short run adjustments of labour markets are adversely affected by these regulations, their impact upon long term growth is seemingly favourable. Basically, in countries such as Germany, the legal constraints as well as the mood in industrial relations induce a careful use of permanent workers, an interest of firms to invest in upgrading their skills, in order to foster quality oriented innovations (W. STREECK, 1991). In the Japanese case, not any such legal obligation is binding, but the implicit compromise between managers and workers in large firms, and between the large firms and first rank contractors too, severely limits the ability of firms to reduce unemployment of full time male workers. Consequently, management and workers share a joint interest in learning by doing, high investment, long term productivity gains and product innovations (M. AOKI, 1988). If on the contrary the labour contract is essentially a spot transaction or at least is of short duration, firms will under-invest into the specific skills of workers, will prefer redundancy to internal flexibility, employment reduction to product innovation.

A cross section analysis does not infirm this hypothesis. First, countries where firms perceive important constraints on employment variations, productivity grows faster, even if one takes into account the possible existence of increasing returns to scale (equations 1, 2 and 3 in Table 4). Simultaneously, the bargaining power of workers is enhanced and consequently real wage grows faster in countries where the constraints upon jobs are severe, whatever their origin due to collective agreements or public regulations (equations 4 and 5). This second finding tends to support a theory which insists upon the opposition between insiders and outsiders in wage formation (A. LINDBECK, D. SNOWER, 1986). Therefore, constraints upon firing have a double influence upon both productivity and wage formation, in accordance with exit and voice models: the protection of workers might induce more commitment and consequently better productivity results which are ultimately shared by wage earners. This introduces an important caveat with respect to the conventional vision according which unions are simply capturing oligopolistic rents without any productive contribution, in line with the arguments put forward by R. FREEMAN and D. MEDOFF (1984).

Conversely, the economies with the larger job instability seem to exhibit slower productivity increases (equation 6, Table 4). This gives some support to a positive influence of collective agreement or regulation which would limit such an instability. On one side, the neo-Schumpeterian argument about the role of the renewal of firms and the workers does not fit with the cross national data. On the other side, the free functioning of labour markets does not always and necessarily imply an inducement to productivity increases. In other words, the static efficiency provided by flexible labour markets might be a drawback in the search for long term competitiveness. It is sufficient to compare Germany, Sweden and Japan with the United States and Canada to get a rough confirmation of this possible conflict between two criteria in assessing the influence of labour market regulations.

It is important to note that these relations which used to prevail in the Seventies, apparently vanished during the Eighties (R. BOYER, 1990b), which implies an historical approach to the viability of any precise labour institutions. If the competition becomes more acute, economic policies are changing and new forms of technological change emerge, then the previous set of labour regulations might become inefficient, in the short but also the long run. This is the issue of the coherence between various institutional forms.

## 2. Minimum wage and complete welfare system : possible stimulation of technical change and labour mobility.

A similar trade off seems to characterize quite all the other components of the wage labour nexus, but of course the mechanisms are quite different (Table 5).

#### T A B L E 5 : LAISSEZ-FAIRE OR LABOUR REGULATIONS ? STATIC VERSUS DYNAMIC EFFICIENCY.

TYPE OF REGU- LATION IMPACT UPON	TERMINATION OF EMPLOYMENT	MINIMUM	WELFARE SYSTEM	TRAINING SCHEME	UNION MEMBERSHIP
SHORT RUN					
	<ol> <li>Lagged adjustment of employment</li> </ol>	1. Reduction of unequality	<ol> <li>Reduction of unequa- lities</li> </ol>	1. Extra cost for fims	1. Less wage flexibility
STATIC	<ol> <li>Adverse impact upon profit</li> </ol>	<ol> <li>Exclusion of low pro- ductivity workers</li> </ol>	2. Increases of unit costs	<ol> <li>Possible shift of labour demands</li> </ol>	<ol> <li>Collective agreements against outsiders</li> </ol>
EFFICIENCY	3. Possible stabilization of wage and consumption	3. Possible unemployment	3. Possible unemployment		<ol> <li>Possible unemploy- ment</li> </ol>
MEDIUM-LONG RUN					
	<ol> <li>Incentive to internal flexibility</li> </ol>	<ol> <li>More work intensity and commitment</li> </ol>	1. Enhancement to labour mobility	1. Higher wage incomes over life cycle	<ol> <li>Possible positive impact upon work organization and</li> </ol>
DYNAMIC	2 Nagatiya impaat	2. Inducement of labour	2. Built-in stabilizers	2 Larger compational	productivity
	<ol> <li>Negative impact upon employment</li> </ol>	saving technical change	2. Dunt-in stabilizers	<ol> <li>Larger occupational mobility</li> </ol>	<ol> <li>A powerful and large union can internalize</li> </ol>
EFFICIENCY	due to the cost of job regulations				the impact of wage upon employment
	3. Stimulation of technical change	3. Upgrading of skills and product quality	3. Ingredient for social peace	<ol> <li>Skill driven technical change</li> </ol>	3. Voice possibly better than exit
				4. Possible financial problems	

Minimum wage policies intend to raise wages above their equilibrium level, which in the short run if everything is kept equal, will expand labour supply and, on the contrary, reduce labour demand of firms. Consequently many authors discard such measures since they disturb the smooth functioning labour markets, induce unemployment and finally are counterproductive in terms of both efficiency (more output could be produced) and equity (the better wage of employed workers is paid by the unemployment of others). The argument has some truth but is too systematic in forecasting a negative outcome for any effort to raise wage above their equilibrium level.

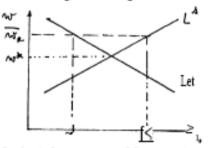
On the contrary, modern theories of the labour contract deliver more ambiguous results: under some circumstances the outcome might be beneficial to the society. At least four mechanisms can be put forward, all of them implying possible positive impacts of an adequate minimum wage policy. First of all higher wage may induce more work intensity, commitment or loyalty and in some cases promote a reduction in unit production costs: efficiency wage theories conclude that the level of pay is an important determinant of productivity. If due to institutional inertia or myopic behaviour, the firms were not optimizing their profit by paying too low wages, then an exogenously increase may trigger a shift in labour management style. A X-efficiency theory à la LEIBENSTEIN would conclude similarly.

According to one variant of these theories, a minimum wage hike which promotes more equity is able to induce a larger efficiency at the firm level. By nature the wage labour nexus is the locus of value judgments; consequently in labour markets fairness and efficiency are often closely related (G. AKERLOF, 1984; R.M. SOLOW, 1990). From an historical point of view, when some societies have experienced a drastic reduction in income inequalities, including by minimum wage policies, productivity has been more enhanced than inhibited by this larger INSERT

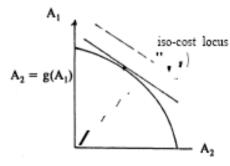
#### T 3 : TWO VISIONS OF THE IMPACT OF WAGE REGULATIONS

THE THEORETICAL ARGUMENTS

 A loss of welfare in the short run if if the wage is too high



 An inducement to labour saving innovations. :



Supply L = Ls(w) si > 0 Demand L = Ld(W) d' < 0 If  $w_r$  > We , unemployment

 $U = L^{a}(\widetilde{w}) - L^{d}(\widetilde{w})$ 

is

Production function

$$Q(t) = F[A_1 (t) K(t) , A_2 K(t)]$$

Technical progress function :

$$A_2 = g(A_1)$$

Minimization of cost reduction

 $a A_1 + (1 - a) A_2$ 

Then a labour saving technical change will occur, according to the share of average

$$A_{i}(t) = h(a/1 - a)$$
 hi> 0

In many Thipd countries the numbers engaged in trade, and in informal sector in general, are somewhat increased by the fact that wages in larger-scale employment are above the market-clearing level. Employment in the so-called organized sector is restricted, thereby increasing the supply of labour available in the informal sector.

 ..... Thus wage regulation in LOCs does not improve the condition of the poorest ; indeed it aggravates their situation".
 P. HAVER (1991) p., U, 109.

As Ronald Dare and others have pointed out, there is a difference between the Western stress on allocative efficiency, where the concern is to allocate resources to sreas where they can bring the best return, sad "production efficiency", where the concern is with the overall output and goal, East Asians put less stress on allocative efficiency, but their concern with providing for group members who devote themselves to the group reinforces loyalty that, in the long run, may bring more efficiency even by Western standards.

In the late 1970s, Singapore's leaden, frightened by the prospect that China, with its infinite supply of chesp labor, might begin exporting industrial products, asught ways to hasten Singapore's development of higher technology. Un happy that compagnies paying low wages did not feel under pressure to introduce more efficient machinery, from 1979 to 1981 the government pushed through substantial wage raises. High wages, although flav made some Singapore ggads lean competive in international markets and flava contributed, along with the decrease in oil exploration and ahipbuilding, to the economic downtum in the mid-1980a, allowed Singapore to accelerate its transition to higher technology in the late 1980a.

E. F. VOOEL (1991), p. 80, 100.

#### SOME ECONOMETRIC EVIDENCES

- 16 Latin and Asian countgies 1980-1989 Cross section analysis
- Q = 6,7 + 0,91 × (PR RW) (5,0) (1,8)
   Real wage against growth

(2) PR = 1,5 + 0,97 × RW (1,0) (5,4)

(3)  $PR = 0.30 + 0.47 \times (0.4) (1.5)$ 

Real wage enhance productivity

Notation:

- Q : annual rate of output
- RW : annual rate of real wage

PR : productivity

equality: Sweden in the Thirties, Japan and Taiwan after World War II are good examples of a levelling off in income disparities associated with an unprecedented surge in productivity and growth. It is now widely recognized including by the World Development Bank that income equality does not hurt growth quite on the contrary (1991, p. 137).

A third argument challenges the alleged invariance of the demand curve of labour, in reaction to a general increase of wage, fed by a significant alteration of minimum wage which diffuses progressively to the rest of the wage structures. For instance, after May 1968 in France, an impressive wage hike was the response to social protest and has been associated to a boost in employment and real wage, at the cost of a moderate increase in the inflation rate. Consequently, low paid workers had thus access to consumption, therefore expanded the demand addressed to an economy experiencing large unused capacities. An equivalent move in 1981 did not deliver anymore the same positive results: probably because a progressive alteration had shifted the demand regime from wage and consumption led to profit and export led. In any case, the viability of a wage labour nexus is up to its compatibility with the existing (or evolving) demand (and productivity) regimes.

Finally, even standard neo-classical theory can be used in order to contrast static versus dynamic efficiency (Insert 3). In the short run if the supply and demand are not shifted by the macroeconomic consequences associated to a minimum wage increase, if commitment and loyalty effects are small enough, a higher minimum wage will be paid by some unemployment. This is the static efficiency argument, which is widely used in the development literature to blame the role of minimum wage policies (P.BAUER, 1991, p. 11 and 109; D. LAL, 1983). But imagine now that innovation partially responds to relative prices and that firms optimize the speed and direction of technical change in order to minimize costs. The literature about technical progress functions (H.Y. WAN, 1971; F.H. HAHN, R.C.O MATTHEWS, 1972) shows that a labour saving bias will occur in response to any alteration in the relative price, and in the long run the share between wage and profit will remain constant. Thus, growth path embedding constraints upon real wage will finally exhibit higher productivity rate. If the demand regime and the labour institutions are adequate, a higher minimum wage economy will be in a better position: the transitory acceptance of a short run disequilibrium ultimately deliver dynamic efficiency.

This apologue is not totally abstract, since some Asian NICs have exhibited such a virtuous long run dynamics. Have not the Singapore's leaders promoted substantial wage raises from 1979 to 1981 in order to push the economy to the higher technology (E.F. VOGEL, 1992; P. TISSIER, 1981). Therefore, it would be erroneous to conclude that for any economy and any period, ambitious labour regulation will fail to deliver their suggested benefits. The issue has to be investigated carefully by sufficient rich theoretical models and checked against the empirical data. The standard and static neo-classical model for labour market cannot help very much in such an assessment, for it is too simple and one-sided.

An equivalent demonstration could be made about welfare systems (Table 5). On one side, their financing usually increases production costs and consequently has possibly a negative impact upon employment if the related elasticity is important. But on the other side, such a system may feed built in stabilizers, when the entitlements are defined independently from the financing and if the net transfers go to the income groups with the higher propensity to consume. Still more, when the welfare is rather complete and identical across sectors, firms and regions, then labour mobility is enhanced by comparison with a segmented welfare with social rights exclusively linked to a given firm. Again, a possible short run cost is associated with a collective good which enhance the adaptability of the

economy. The Swedish configuration is enlightening: one of the more developed system, far from inhibiting mobility and technical change has enhanced innovation and the search for high value added jobs and industries.

#### 3. Static versus dynamic efficiency: the dilemma of labour institutions.

A systematic international comparison of labour regulations, wage formation, work organization and industrial relations (R. BOYER 1990 a,b,c) finally provides a quite synthetic outlook about labour institutions. They are not at all simple variations around the pure market adjustments, with more or less imperfections and frictions. Quite on the contrary, they define at least four configurations, with strong but distinctive complementarities among the components of the wage labour nexus (Table 6). Basically all firms and industries have to solve similar short run and long run problems: how to react to unexpected sector and macro disturbances on the one hand, and simultaneously how to cope with innovation in order to survive to international competition, on the other hand? Given the partial contradiction between these two issues, each national economy finally elaborate an original response, since there is no one best way in institutional design but a possible multiplicity, due to the basic historicity of organizational building. Four major configurations emerge and exhibit both strengths and weaknesses.

The first is based upon largely decentralized labour markets interacting via migration, exit more than voice, employment reduction instead of variation in hours worked. Finally at the macro economic level, significant competitive forces are present in the context of a long run decline of unions. The United States, Canada and in some cases United Kingdom belong to this category. A largely external flexibility allows rather quick adjustments to unexpected shocks, which explains a moderate unemployment rate and the low degree for long run

t'DDELS	DECENTRALIZED DEFENSIVE	DECENTRALIZED OFFENSIVE	SOCIAL-DEMOCRAT OFFENSIVE	HYBRID
INSTITUTIONNAL SETTING	<ul> <li>Very decentralized bargaining</li> <li>Declining unions</li> <li>External and la~ket oriented mobila y</li> <li>Short run and adver- sarial strategies</li> </ul>	<ul> <li>compr07ise within arge irms</li> <li>Weak unions</li> <li>Ingortfnt internal no lll y</li> <li>Igg~ vgue e~gdl8pope-</li> </ul>	<ul> <li>Hi~hlY cent~alized, co lective argalning</li> <li>Strong and unified unions</li> <li>Internal and collec- lyell organtzed mobility</li> <li>Founding soctal demo- cratic compromise</li> </ul>	<ul> <li>lpt, tme~tate (degtn- rs, tza ton (sec ors)</li> <li>Divided and declining unions</li> <li>'Obftlcles to Internal mo t lt~, movt y</li> <li>Adversarlal, tndus- trial re ations</li> </ul>
ADJUSTMENT VARIABLES	<ul> <li>Lav-offs and employ- ment adjustment</li> <li>Regional nobility</li> <li>Wage dispersion and average over 2-3 years</li> <li>Plant closing</li> </ul>	<ul> <li>Shtft from ~ob to job within the lrm</li> <li>Be\ralping po\yalence and</li> <li>Bonus wage htghly sensitive</li> <li>Product innovation</li> </ul>	<ul> <li>Retraintn~ 'pstde or outside t e 'inn Subsidized job creation</li> <li>~Y'~t~e wage varia-</li> <li>Dynamic innowatton</li> </ul>	<ul> <li>Mainly dismissals, Ilf ted. inside re raining</li> <li>Unemploym3nt btneftts and Subsi tes 0 reconverston</li> <li>~elattve wage rigt- tty</li> <li>Rattonalisatton bia's</li> </ul>
EMPLOYMENT MANAGEMENT	<ul> <li>Few job tenure</li> <li>High turnover</li> <li>Dee~enlng of labour mar et segmentation</li> </ul>	<ul> <li>Idel' of long run enp oyment</li> <li>Low turnover</li> <li>gUJI la~,ur market</li> <li>f~ e8~s rom<sup>2</sup>large irms</li> </ul>	<ul> <li>Hom~genfity of labour con fae S</li> <li>Collectlely organl- zed nob Ity</li> <li>Ae\'ve employment po icy</li> <li>FUll=tmpl~yment connt men</li> </ul>	<ul> <li>'dfal o{ Jo~ st,bl- tlow by multipreator standard con racts</li> <li>Low turn over</li> <li>Fe~ acttve employment po leies</li> <li>Incigastn,a~eteroge- net con rac s</li> </ul>
EXAMPLES	UNITED STATES CANADA	JAPAN	SWEDEN AUSTRIA	FRANCE

 $TABLE\ 6-Adjusting\ {\rm to\ Variability\ and\ innovation}: four\ {\rm national\ trajectories}$ 

Source: R. BOYER (1990b), p. 39.

unemployment. Similarly, the absence of any active public intervention upon minimum wage does not hurt a massive creation of low paid jobs especially in the service sector. This static efficiency of labour market has nevertheless some costs in the medium-long run : the heterogeneity of labour regulations across regions makes profitable the shift of industrial plants from old industrialized zones to new ones, instead of a direct pressure to adopt labour saving devices in response to significant an uniform real wage increases.

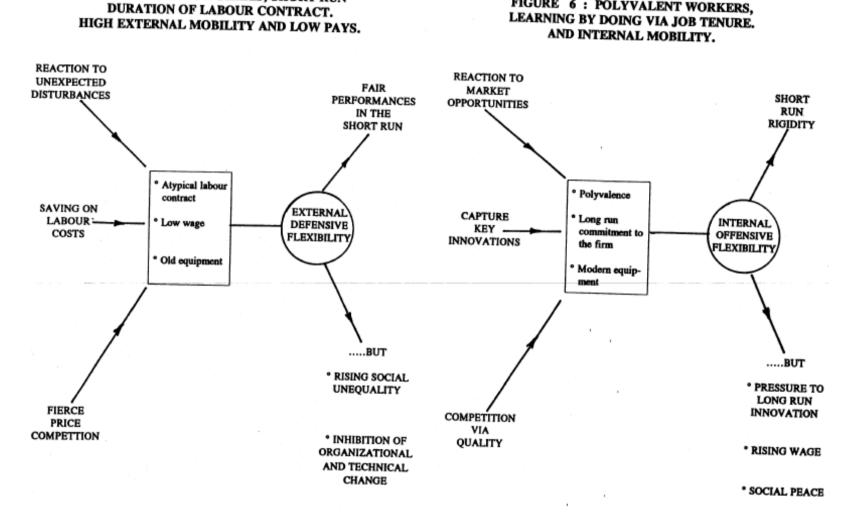
The second and third configurations share the same concern for offensive flexibility, i.e. dynamic efficiency. The labour institutions are mainly designed in order to cope with product and process innovation, which supposes some degree of internal malleability of manpower within the firm, cumulative learning by doing effects and finally a form of employment security, either at the firm level (micro corporatist Japanese model), or at the nation wide level (social democratic model, for example in Sweden). The major strength consists in delivering structural competitiveness, by a permanent adaptation of the quality and the nature of products. Various indicators of modernization confirm this diagnosis. But the other side of the coin has to be mentioned: if a dramatic down-turn occurs, it takes some time to this configuration to cope with short run disequilibria, especially for the social democratic countries.

This striking similarity between two systems usually considered as quite opposite is confirmed by specialists of the Japanese firms (M. AOKI, 1988), and raises two theoretical issues. On the one hand, these two contrasted configurations are delivering similar if not identical results and consequently can be contemplated as *functional equivalents*. To get analogous results in different general institutional settings, the same components of the wage labour have not to be adopted. Conversely, the implementation of a piece of given labour institutions, for instance

TWO MAIN VISIONS OF THE WAGE LABOUR NEXUS

FIGURE 6 : POLYVALENT WORKERS,

FIGURE 5 : LOW SKILLS, SHORT RUN



Source : R. BOYER (1990b), p. 31 et 33.

50

job tenure, profit sharing or quality circle will not deliver the same results for the whole "régulation" mode is different. On the other hand, sociologists have pointed out a second principle, called *institutional isomorphism* (W.W. POWELL, P.J. DiMAGGIO, 1991): institutions and organizations which are interacting will have to be coherent one with another. Therefore, a similar flavour permeates most of the organization of a given country: what has been observed for East Asian corporate firms rather likely apply to labour institutions in these countries. For OECD economies, the researches under review clearly point out such a congruence among the components of wage labour nexus.

A fourth hybrid configuration prevails in most European countries such as France, Italy, Belgium,.... On one side, the ideal of offensive strategies is embedded into industrial relations, education and training as well as in numerous public interventions, specially active minimum wage policy and a quite complete welfare system. But on the other side, adversarial industrial relations, inadequate internal organization of firms as well as the competition among firms simultaneously induce defensive strategies in line with the first model: job reduction is preferred to in the firm training, hours reduction and wage adjustments, product innovation and diversification are not conceived as methods for preserving high value added jobs. In this case, the isomorphism of labour institutions with the prevailing political and social organization seems to have prevented the success in finding a functional equivalent to the micro corporatist or social democratic model. This partially explains the mediocre performance of these European countries in the world competition.

Finally, two broad conceptions of wage labour nexus emerge. The first adopts defensive adjustments, by developing atypical labour contract and sometimes preserving obsolete technology by low wages (Figure 5). This might be quite efficient in creating jobs and containing unemployment but rising inequalities and poor productivity performances are usually the cost to be paid for such a short unflexibility. The second model develops a long term strategy based upon innovation, product quality and differentiation, which supposes quite different labour contracts based on long run commitment to the firm and a permanent modernization of organization and equipments (Figure 6). This cross section analysis confirms the major conclusion derived from the historical study: *labour institutions matter for growth competitiveness and employment*.

### V - FOR AN INSTITUTIONAL ANALYSIS OF LABOUR AND GROWTH.

The provisional conclusions of this paper can be summarized by the following propositions.

1. Comparing conventional macroeconomic modelling with growth theories deliver an apparent paradox. Since the Keynesian theory, the short run analysis of activity and employment deals intensively with the possible impact of imperfections of labour markets and wage formation : unvoluntary unemployment is frequently attributed to the specificity of nominal wage formation in monetary economies, whereas conversely, new neo-classical theories challenge the generality and coherence of this result. Quite on the contrary, almost all growth theories -with the exception of development analyses- finally assume a near perfection of labour market adjustments with only short run frictions and adjustment costs. Consequently, according to the conventional wisdom of economists, long term growth is exclusively driven by demography and technical change (Table 7). TABLE 7 - A taxonomy for macroeconomic an labour theories :

TIME HORIZON LABOR MARKET	SHORT RUN	LONG RUN	
PERFECT	1. Neo classical models	2. Neo classical, growth theory	
UNPERFECT	3. Keynesian theory	4. New institutional. growth theory	

THE FORGOTTEN CELL OF NEW INSTITUTIONAL GROWTH THEORY

2. The renewal of interest for *endogenous technical change* and the so-called new growth theories bring back old ideas of the Seventies within the context of fully rational and utility maximizing individuals, interacting via markets. The emphasis upon innovation as a source for transitory oligopolistic rents takes seriously the hypothesis of imperfect product markets, but keeps untouched the core hypothesis of the R.M. SOLOW (1956) model: perfect information and symmetry upon labour markets, which delivers a complete long run flexibility of nominal and real wages. Casual observation as well as systematic international comparisons suggest that this hypothesis is far from evident: how to explain for instance the persistence of European high unemployment rate over two decades?

3. Basically, the paper argues for a *new institutional growth theory* which would take into account the full impact of the contemporary wage labour contract and collective bargaining. First, the influence of industrial relations upon division of labour and increasing returns, a core ingredient of P. ROMER (1986) model. Second, the

consequence of the collective agreements upon labour mobility, layoffs, work reduction and of course wage formation. Finally, the two sided causality between technological and organizational innovations on one side, the precise content of labour contracts on the other. Adding up these three elements might induce contrasted growth regimes, which attribute a key role to labour market institutions.

4. The very simple growth models elaborated by the "régulation" theory suggest that this could be a promising avenue for future researches along a neo-institutionalist spirit, be it mainly neo-classical or somehow heterodox. On one side, it can be argued that the unprecedented growth after world war II is not without any relation with the genuine Fordist employment relation : the acceptance by unions and workers of labour division and heavy mechanization has delivered very fast productivity increases which could be shared by firms, workers and even the State, via the welfare system. Innovations and their rapid diffusion have been stimulated by this very specific configuration of labour institutions. On the other side, an international cross section analysis among OECD countries in the Seventies and Eighties suggest that some constraints imposed by State legislations or collective agreements might have reduced the short run flexibility of contemporary labour markets but they have simultaneously stimulated labour saving devices as well as product innovations. Finally, these highly institutionalized labour contracts might have delivered some unemployment, but simultaneously they have enhance growth and productivity.

5. Finally, the current and the numerous researches about the efficiency impact of labour regulations should not restrict their investigations to short or medium run adjustments but should contemplate too their *long term implications*. The sketchy evidences from available literature suggest that minor short run rigidity costs might be overcome by the dynamic efficiency promoted a specific set of labour institutions. On the contrary, large short run flexibility might inhibit technical

change and the improvement in standards of leaving. For example, the external and defensive flexibility experienced in North America might deliver *static efficiency*, whereas the internal and the organizational flexibility socially constructed in Germany, Sweden and of course Japan are promoting *dynamic efficiency*. More rigorous and detailed investigations would have to check the relevance and generality of such an hypothesis: *for long term growth, labour institutions matter*.

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